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*Associate Professor of Public Management
Modena and Reggio Emilia University, Italy
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PERSONAL DATA

Born on 09/12/1977 in Rovigo (Italy).
Italian citizenship. Lives in Modena
Married. One son.

EDUCATION

February 28, 2006: Ph. D. in "Network Management and Knowledge Management" from "Ca' Foscari" University of Venice – SAV (Scuola Studi Avanzati in Venezia _ School of Advanced Studies in Venice). PhD thesis on the Roles of public and private actors in local governance networks aiming to local development and sustainability.

November 12, 2001: Master Degree in "Business Economics" from "Ca' Foscari" University in Venice.

ACADEMIC POSITIONS

Since November 1, 2017: Associate Professor of Business Administration and Management at the Department of Communication and Economics, Reggio Emilia, Modena and Reggio Emilia University.

December 23, 2008 – October 31, 2017: Assistant Professor of Business Administration and Management at the Department of Economics "Marco Biagi", Modena, University of Modena and Reggio Emilia. Position confirmed on 24th December 2011

March 2007 – December 2008: Post-doc grantee as research assistant at the Faculty of Economics "Marco Biagi", Modena, University of Modena and Reggio Emilia

February 2006 – August 2007: Research activities and teaching tutorship at the Faculty of Economics, "Ca' Foscari" University of Venice

INTERNATIONAL MOBILITY

November 3, 2008 – January 31, 2009: Visiting Scholar at Public Management Institute (Instituut voor de Overheid) of the Katholieke Universiteit of Leuven (Belgium).

January 14 – May 31, 2004: Marie Curie Research Fellow for "European Doctoral School on Knowledge and Management" - EUDOKMA at Department of Business Studies of Uppsala University (Sweden)

MAIN RESEARCH INTERESTS

Local governments management, finance and governance.

Local networks and Inter- Municipal Cooperation (IMC) for public services delivery.

Transparency and Accountability, Online (Financial) Transparency,

Use of economic and financial information by politicians in decision-making

Budgetary Rules

Inter-governmental & inter-organizational (financial) relationships, multi-level governance

Local governance: actors, roles, instruments, objectives, networks ...

Use of ICTs in Public Sector Management, ICTs & e-Government impact in emergency response & recovery, Smart Cities

Public Management role in emergency response & recovery

Social and health services management, Social Entrepreneurship, CSR

RESEARCH ACTIVITIES (MAIN PROJECTS)

Since 2016: International comparative research on the role of accounting information in the dynamics of decision-making about controversial projects (international collaboration and comparison)

Since 2012: Local governments after the earthquake of 2012: reconstruction and services improvement in times of austerity (since 2014 as a member of the research team of the inter-department project "Energie Sisma Emilia" www.energie.unimore.it)

Since 2010 Online financial transparency, citizens' involvement and e-Governance (international collaboration and comparison)

Since 2010 The role ICTs as a support for the enhancement of transparency, accountability and public management improvement

Since 2008: Study on the effects of Deficit control, EU and national budgetary rules on inter-governmental financial management.

Since 2007: Public networks and collaborations for joint delivery of public services.

Since 2007: Local governments' finance and governance between autonomy and (inter)national regulations.

2013 – 2015: Public value and sustainable and responsible management in public and private (for profit and non-profit) organizations

Since 2010: The evaluation of performance, transparency and accountability in scholastic institutions

2007 – 2009: Project of constitution and implementation of public entities (*ASP Azienda di Servizio alla Persona*) for organization and delivery of services and assistance to elderly people in Emilia- Romagna region.

2006 – 2010: Social Entrepreneurship and Territorial development

CONFERENCES

Partecipation and Presentation of Papers

in Conferences/Workshops of the following Scientific Networks:

- IRSPM (International Research Society for Public Management);
- EGPA (European Group for Public Administration);
- CIGAR (Comparative International Governmental Accounting Research)
- *Accademia Italiana di Economia Aziendale* (AIDEA)
- AIDEA - *Azienda Pubblica* ; SIDREA (*Società Italiana Docenti Ragioneria ed Economia Aziendale*); SISR (*Società Italiana di Storia della Ragioneria*)

Invited speaker

27/01/2012: Invited speaker at Universidade do Minho, Escola de Economia e Gestão, NEAPP (Núcleo de Estudos em Administração e Políticas Públicas) in Braga (Portugal). Seminar on "Accountability and Sustainability in Public Interest Networks".

Member of the organizing committee of the following CONFERENCES:

- EGPA (European Group for Public Administration) Spring Workshop of the Permanent Study Group XII "Public Sector Financial Management", on " Innovations in public sector accounting standards: are EPSAS the best way to European harmonization?" (<http://www.puma.unimore.it/homepage/egpa-spring-workshop-2016/>) - Modena, Department of Economics "Marco Biagi", May 5-6, 2016
- 3rd Biennial National Conference of Italian Society of teachers of accounting and business economics (3^o Convegno Biennale Nazionale SIDREA Società Italiana dei Docenti di Ragioneria e di Economia Aziendale), "Innovare per crescere: quali proposte per il governo e l'amministrazione delle aziende?" (Innovate for growth: proposals for governance and

business administration) (<http://www.sidrea.it/articoli.php?arid=36840>) – Modena, Department of Economics “Marco Biagi”, November 27-28, 2012

- 12th Biennial CIGAR (Comparative International Governmental Accounting Research) Conference on “New Challenges for Public Sector Accounting” (<http://www.cigar2009.unimore.it>) – Modena, Department of Economics “Marco Biagi”, May 28-29, 2009

Member of the organizing committee and teacher in the following SUMMERSCHOOL

Summer School “Innovations in Public Services Design and Delivery” (InnPubServ) for master students of the universities partner: University of Rostock and University of Potsdam (Germany); University of Minho (Portugal); University of Zaragoza (Spain); University of Salerno and University of Modena and Reggio Emilia (Italy). Funded by DAAD (German Academic Exchange Service) – Modena, Department of Economics “Marco Biagi”, September 1-8, 2019

REVIEWER ACTIVITIES:

- Reviewer of "Azienda Pubblica" (Maggioli editore ISSN: 1127-5812), since 2010
- Reviewer for annual EURAM conference, track on Public Management, since 2011
- Reviewer for international journals on Public Management and Management (Public Management Review (B); Business Process Management Journal (A))
- Reviewer for peer review of projects presented to the National Ministry of Research (CINECA) or for peer review of projects presented in other Universities (e.g. 2015 University of Ferrara, Italy)

TEACHING ACTIVITIES

In Italy

- Since AY 2018-2019, Department of Sciences of Communication and Economics - Reggio Emilia
“Accounting and Management Control in Public Sector entities” (4 CFU) at the Master Degree on "Economics and Law for Business and Public Sector" (*Economia e Diritto per le Imprese e le Pubbliche Amministrazioni* -EDIPA) curriculum on Public Management, course on presence and on distance
- Since AY 2018-2019, Department of Sciences of Communication and Economics - Reggio Emilia
“Administration and Management Control” (5 CFU) at the Bachelor Degree on “Marketing and Business Organization” (*Marketing e Organizzazione d’Impresa*)
- Since AY 2009-2010 (except AY 2014-2015), Department of Sciences of Communication and Economics - Reggio Emilia
“Comparative Public Management” (6 CFU) at the Master Degree on "Economics and Law for Business and Public Sector" (*Economia e Diritto per le Imprese e le Pubbliche*

Amministrazioni -EDIPA) curriculum on Public Management, course on presence and on distance

Since AY 2009-2010, Department of Life's Sciences – Modena campus "Health Management and Business Organization" (2-3 cfu) at the School of Specialization on Hospital Farmacy.

- AY 2009-2010 – AY 2017-2018 (except AY 2014-2015), Department of Economics "Marco Biagi" – Modena
"Public Management I" (6 CFU) at the Master Degrees on "Economics and Public Policy" (*Economia e Politiche Pubbliche* - EPP) and on "Corporate Management and Consulting" (*Direzione e Consulenza d'Impresa* - DCI)
- AY 2007-2008 and 2008-2009 Department of Economics "Marco Biagi" – Modena
"Business Economics in Public Sector entities" (4 cfu) at the Master Degrees on "Evaluation of Public Policies" (Valutazione delle Politiche Pubbliche e del Territorio - VPPT)

Lessons and seminars in several Master Programmes, Post-graduation Specializing Schools, PhDs programmes and to civil servants or nonprofit operators

Abroad

- 11-14 March 2014 - Teaching assignment under LLP/Erasmus program AY 2013-2014 (IPCA International Week 2014) on "Local governments, citizens needs and austerity measures. Some emerging challenges and opportunities" (7 h) at the Polytechnic Institute of Cavado and Ave - IPCA (Barcelos- Portugal)

TUTORSHIPS AND INSTITUTIONAL DUTIES

November 2015- November 2018: Tutor of the research grant of the Department of Economics "Marco Biagi" (2015- November 2017) and of the Department of Communication and Economics (since November 2017) on the "Implementation of an 'Observatory of Public policies' supporting the strategic control of a municipality"

February – August 2015 - Tutor of a research fellow of the Department of Economics "Marco Biagi" on the "Effects on local governments and actions undergone after the earthquake in Emilia-Romagna region in 2012 (Public Management point of view)" in the inter-departmental project "Energie Sisma Emilia" (www.energie.unimore.it)

Since 2009: in charge of the evaluation of the academic CV of students for the admission to Bachelor Degree on "Business Economics" of the Department of Economics "Marco Biagi"

Supervisor of Bachelor Degree dissertations at the Department Communication and Economics in Reggio Emilia and at the Department of Economics "Marco Biagi" in Modena

Supervisor of Master Degree dissertations at the Department of Communication and Economics in Reggio Emilia, Department of Economics "Marco Biagi" in Modena, and Department of Linguistic and Cultural Studies in Modena

PUBLICATIONS

Pattaro A. F., Ranuzzini M., Bonacini L., (2019), "Inter-municipal cooperation as a solution for public services delivery? The case of Unioni di Comuni in Emilia-Romagna Region", *DEMB Working Paper Series n.144*, pp 1-35 in http://merlino.unimo.it/campusone/web_dep/wpdemb/0144.pdf

Guarini E., Pattaro A.F., (2019), "The Role of Budgetary Rules in Multi-Level Governments", pp. 63 – 81, in Caruana J.; Brusca I; Caperchione E.; Cohen S.; Manes Rossi F., (2019), *Financial Sustainability of Public Sector Entities. The Relevance of Accounting Frameworks*, Palgrave Macmillan, Cham

Pattaro A. F., Ranuzzini M., (2017), "Il ruolo delle Unioni di comuni in situazioni di emergenza naturale: considerazioni da un caso di studio", *AGRIREGIONIEUROPA* - vol. 13 n. 51 - pp. da 1 a 4, ISSN: 1828-5880

Pattaro A.F., Ranuzzini M., (2017), "Amministrazioni locali, ricostruzione e riorganizzazione: tra vincoli normativi e necessità contingenti", in Esposito F., Russo M., Sargolini M., Virgili V. (a cura di), (2017), *Building Back Better: idee e percorsi per la costruzione di comunità resilienti*, Carocci editore, Roma, pp. da 139 a 146, ISBN 9788843090600

Guarini E., Pattaro A.F., (2017), "Fiscal Responsibility and Multi-Level Governance: Bridging the Gap Between Policy and Management", in Schoburgh E. D., Ryan R. (eds), *Handbook of Research on Subnational Governance and Development*, IGI Global, Hershey, Pennsylvania (USA), pp. da 167 a 192, ISBN: 9781522516453

Pattaro A.F., (2017), "Budget Principles", in Farazmand A. (ed), *Global Encyclopedia of Public Administration, Public Policy and Governance*, Springer International Publishing, pp. da 1 a 8, ISBN: 9783319318165

Guarini E., Pattaro A.F., (2016), "Deficit control and fiscal austerity in the EU: time to consider the local impact", *International Journal of Public Sector Performance Management*, volume 2 n.4, pp. da 348 a 369, ISSN: 1741-1041

AAVV, (2016), "Innovation and development after the earthquake in Emilia", *DEMB Working Paper Series*, n. 81, Aprile 2016, ISSN: 2281-440X online

AAVV, (2016), "Innovazioni e sviluppo dopo il sisma in Emilia", in Oppi B., Martello S., (a cura di), (2016), *Disastri naturali: una comunicazione responsabile? Modelli, casi reali e opportunità nella comunicazione di crisi*, Bononia University Press, Bologna, ISBN 978-88-6923-152-0

Pattaro A.F.,(2015), "Il comune di Sassari", in Minoja M., (a cura di), (2015) *Bene comune e comportamenti responsabili. Storie di imprese e di istituzioni*, EGEA, Milano (Italia), pp. 369-406, ISBN/EAN: 9788823844919

Lourenço R. P.; Moura e Sá P.; Jorge S.; Pattaro A.F. (2013) - Online transparency for accountability: one assessing model and two applications - ELECTRONIC JOURNAL OF E-GOVERNMENT - n. volume volume 11 - pp. da 280 a 292 ISSN: 1479-439X

Montanari F.; Pattaro A.F.; Scapolan A., (2013) - Comuni 2.0. Un'indagine esplorativa sull'utilizzo dei social media nei Comuni italiani di medie e grandi dimensioni - AZIENDA PUBBLICA - n. volume vol. XXVI - pp. da 191 a 220 ISSN: 1127-5812

Guarini E., Pattaro A.F. (2013) - Il Patto di Stabilità Territoriale: un'analisi comparata delle esperienze regionali - AZIENDA PUBBLICA - n. volume 1/2013 - pp. da 11 a 34 ISSN: 1127-5812

Montanari F., Pattaro A.F., Scapolan A., (2012) - I Comuni italiani sono 2.0? I risultati di un'indagine esplorativa - ECONOMIA & MANAGEMENT - n. volume 4 - pp. da 83 a 88 ISSN: 1120-5032

Pattaro A.F., Mori E., (2012) - La valutazione e la misurazione della performance nella dirigenza scolastica. Alcune esperienze internazionali a confronto - AZIENDA PUBBLICA - n. volume 3/2012 - pp. da 301 a 328 ISSN: 1127-5812

Pattaro A.F. (2011) - Il Patto di Stabilità Interno e l'orientamento della gestione al breve periodo. Alcune osservazioni in ottica aziendale sugli effetti tra i Comuni italiani - RIVISTA ITALIANA DI RAGIONERIA E DI ECONOMIA AZIENDALE - n. volume CXI - 2011 - pp. da 58 a 69 ISSN: 1593-9154

Pattaro A.F., (2010) - Imprenditorialità sociale, territorio e sviluppo sostenibile (PANOZZO F. A CURA DI - Imprese e Socialità. Reti, Innovazione e Competenze tra profit e nonprofit - FrancoAngeli MILANO (ITA)) - pp. da 43 a 66 ISBN: 9788856817324

De Martino S.; Pattaro A.F., (2010) - Il welfare locale tra pubblico, privato e nonprofit (Panozzo F. a cura di - Imprese e Socialità. Reti, Innovazione e Competenze tra profit e nonprofit - FrancoAngeli MILANO (ITA)) - pp. da 27 a 42 ISBN: 9788856817324

Pattaro A.F, Caperchione E., Sancino A., (2009) - Un confronto internazionale: come altri Paesi europei hanno declinato il Patto di stabilità interno in F. Amatucci, F. Pezzani, V. Vecchi - Le scelte di finanziamento degli enti locali - EGEA Milano (ITA) - pp. da 91 a 110 ISBN: 8788823842403

Liguori M., Pattaro A.F., Sicilia M., (2009) - Gli effetti dell'applicazione del Patto di stabilità interno sulle scelte di indebitamento e di investimento degli enti locali in F. Amatucci, F. Pezzani, V. Vecchi - Le scelte di finanziamento degli enti locali - EGEA Milano (ITA)) - pp. da 1 a 68 ISBN: 9788823842403

Pattaro A.F, (2008) - La collaborazione tra aziende pubbliche e private in una efficace governance per lo sviluppo territoriale. Attori, ruoli e strumenti - AZIENDA PUBBLICA - n. volume 4 - pp. da 413 a 443 ISSN: 1127-5812

Pattaro A. F. (2008). Steering between autonomy drift and central State oversight. Recent challenges and contradictions for Italian Local Governments. p. 1-32, MODENA: Università di Modena e Reggio Emilia [Quaderno del dipartimento di Economia Aziendale, Università di Modena e Reggio Emilia n. 115]

Pattaro A. F. (2007). Gli attori pubblici e privati nelle reti della governance locale. p. 1-250 [quaderno del dipartimento di Economia Aziendale, Università di Modena e Reggio Emilia n. 113]

Pattaro A. F. (2007). La governance locale dell'Alto Vicentino. Tra salvaguardia dell'identità locale, reti e integrazione territoriale. VALDAGNO (VI):Fondazione Palazzo Festari

Pattaro A.F; Schiavone F. (2005) - "Web Service Portals: Transforming Local Administrations through Enabling Technologies" (Di Maria E. ; Micelli S. - On Line Citizenship. Emerging Technologies for European Cities - Springer NEW YORK (USA)) - pp. da 107 a 137 ISBN: 9780387234748

Pattaro A.F.; Schiavone F. (2004) - "Portali di Servizi Web: Trasformare le amministrazioni locali attraverso le nuove tecnologie" (Di Maria E. ; Micelli S. - Le frontiere dell' e-government: cittadinanza elettronica e riorganizzazione dei servizi in rete - Franco Angeli editore MILANO (ITA)) - pp. da 119 a 148 ISBN: 88-464-5538-X

OTHER PUBLICATIONS.

Pattaro A.F., (2019), "Fascicolo Sanitario Elettronico, cos'è, dove e come funziona: la guida", Agenda Digitale.eu, 9 Aprile 2019, <https://www.agendadigitale.eu/sanita/fascicolo-sanitario-elettronico-cose-e-a-che-punto-e-la-guida/>

Van Helden J., Caperchione E., Pattaro A.F. (2018), "“Diverging roles of accounting information use”, CIGAR network Newsletter, July 2018 in http://www.cigar-network.net/images/CIGARNNewslettervol_9-3.pdf

Pattaro A.F., (2018), "Fascicolo Sanitario Elettronico, cos'è, dove e come funziona: la guida", Agenda Digitale.eu, 3 Aprile 2018, <https://www.agendadigitale.eu/sanita/fascicolo-sanitario-elettronico-cose-e-a-che-punto-e-la-guida/>

Pattaro A.F., (2017), Come va la ricetta medica elettronica e tutti i problemi che la ostacolano, Agenda Digitale.eu, 4 Dicembre 2017, <https://www.agendadigitale.eu/sanita/come-va-la-ricetta-medica-elettronica-e-tutti-i-problemi-che-la-ostacolano/>

Tripi S., Pattaro A.F., (2017), Vasco Modena Park, tutta la tecnologia che ha garantito la sicurezza, Agenda Digitale.eu, 18 Luglio 2017, <https://www.agendadigitale.eu/infrastrutture/il-digitale-nella-gestione-del-vasco-modena-park-un-esempio-anche-per-la-pa/>

Pattaro A.F., (2017), "Il futuro della Sanità secondo il Piano Triennale ICT", Agenda Digitale.eu, 26 Giugno 2017, <https://www.agendadigitale.eu/sanita/il-futuro-della-sanita-secondo-il-piano-triennale-ict/>

Pattaro A.F., (2017), "Fascicolo sanitario elettronico, tutti i problemi da risolvere", Agenda Digitale.eu, 2 Maggio 2017, <https://www.agendadigitale.eu/sanita/fascicolo-sanitario-elettronico-ecco-il-punto-e-tutti-i-nodi-aperti/>

Pattaro A.F. (2017), "Fascicolo sanitario elettronico, stato dell'arte (adozione nelle Regioni, contenuti, modalità)", Agenda Digitale.eu, 6 Marzo 2017,

<https://www.agendadigitale.eu/sanita/fascicolo-sanitario-elettronico-stato-dellarte-adozione-nelle-regioni-contenuti-modalita/>

Pattaro A.F. (2017), "Sanità digitale, tutti i nodi del 2017", Agenda Digitale.eu, 23 Gennaio 2017, <https://www.agendadigitale.eu/infrastrutture/sanita-digitale-tutti-i-nodi-del-2017/>

Pattaro A. F., (2007), *La governance locale dell'Alto Vicentino. Tra salvaguardia dell'identità locale, reti e integrazione territoriale*, pp. da 1 a 48, Quaderni della Fondazione Palazzo Festari, Valdagno (VI), Italia

Pattaro A.F., (2004), "Aziende di servizi pubblici locali e reti interistituzionali. Un'ipotesi interpretativa in termini di governance di rete a livello locale", Paper pubblicato nella Piattaforma per la Formazione a distanza del "Cispel Toscana Formazione" - materiali di approfondimento delle tematiche del Progetto "Public Utilities Manager Abilities" per quadri e dirigenti delle Aziende di servizio pubblico della Regione Toscana. <http://learning.education.it/cispel/ITALIANO>

Reggio Emilia, June 26, 2019

Anna Francesca Pattaro